Financial summary

2020-2021 BUDGET RECAP 2021-2022 BUDGET OUTLOOK

2020-2021 Actuals v. 2020-2021 Budget

	2020	-2021 Actuals	202	0-2021 Budget		2020-2021 Actual	s v. Budget
Revenue							
Pledges & General Offerings	\$	564,886	\$	636,811	\$	(71,925)	-11.3%
Endowment Fund Draws (Less PPP Loan)	\$	-	\$	23,400	\$	(23,400)	-100.0%
PPP Loan	\$	-	\$	68,736	\$	(68,736)	-100.0%
Other Revenues	\$	25,919	\$	55,500	\$	(29,581)	- <i>53.3%</i>
Reimbursements	\$	-	\$	2,000	\$	(2,000)	-100.0%
Total Revenues	\$	590,805	\$	786,447	\$	(195,642)	-24.9%
Expenses							
Sharing with Others	\$	65,583	\$	62,627	\$	2,956	4.7%
Operating Costs	\$	45,871	\$	51,850	\$	(5,979)	-11.5%
Programs	\$	13,451	\$	25,380	\$	(11,929)	-47.0%
Buildings & Grounds	\$	101,007	\$	108,973	\$	(7,966)	-7.3%
Salaries & Personnel	\$	503,074	\$	557,522	\$	(54,448)	-9.8%
	1.				•		
Total Expenses	\$	728,986	\$	806,352	\$	(77,366)	-9.6%
Net Operating Income	\$	(138,181)	Ś	(19,905)	Ś	(118,276)	

Summary:

Overall lower net income due to a reduction of revenue that was not fully offset from lower operating expenses

Had PPP Loan and Endowment draws occurred in FY 2020-2021, gap would be only ~\$46 which is equivalent to the amount we missed our budgeted pledges by (\$44K)

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Revenue miss from:

- Lower than expected pledge contributions
- No Endowment Draw in 2020-2021
- PPP Loan Forgiveness happening after FY close
- 4. Lower than expected revenue from organizations like preschool and community center

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Lower expenses driven by a reduction in services provided leading to:

- Lower operating and building expenses like heat due to fewer in-person programs during FY 2021-2022
- Fewer programs offered lowering program costs
- 3. Decreased staff expenses as a result of fewer services

2020-2021 Actuals v. 2021-2022 Budget

	2020-202	1 Actuals	2021	-2022 Budget	2021-	2022 Budget v	. 2020-2021 Actual.
Revenue							
Pledges & General Offerings	\$	564,886	\$	630,116	\$	<i>65,230</i>	11.5%
Endowment Fund Draws (Less PPP Loan)	\$	-	\$	45,038	\$	<i>45,038</i>	
PPP Loan	\$	-	\$	100,000	\$	100,000	
Other Revenues	\$	25,919	\$	45,000	\$	19,081	73.6%
Reimbursements	\$	-	\$	4,500	\$	4,500	
Total Revenues	\$	590,805	\$	824,654	\$	233,849	39.6%
Expenses							
Sharing with Others	\$	65,583	\$	62,627	\$	(2,956)	-4.5%
Operating Costs	\$	45,871	\$	48,850	\$	2,979	6.5%
Programs	\$	13,451	\$	25,380	\$	11,929	88.7%
Buildings & Grounds	\$	101,007	\$	117,223	\$	16,216	16.1%
Salaries & Personnel	\$	503,074	\$	570,574	\$	67,500	13.4%
Total Expenses	\$	728,986	\$	824,654	\$	95,668	13.1%
Net Operating Income	\$	(138,181)	\$	7 # %	\$	138, 181	-100.0%

Summary:

Expecting a more balanced budget in 2021-2022 driven by increases in both recurring revenue and one-time revenue increases (PPP Loan Forgiveness)

2020-2021 Actuals v. Budget

	Total Year							
	2020-2	021 Actuals	202	1-2022 Budget	2021	-2022 Budget v	. 2020-2021 Actuals	
Revenue						_		
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Net Operating Income	\$	(138,181)	\$	-	\$	138,181	-100.0%	

Revenue increases driven by:

- 1. Estimated 9% increase in pledge donations
- An increase in building use gifts back to pre-pandemic levels which impacts general offerings
- 3. Expected endowment draws of about 50% of pre-pandemic levels
- One-time PPP Loan Forgiveness
- An increase in revenues from preschool and other community activities

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Cost increases driven by:

- Increased program costs as in-person services ramp up
- Increased costs like

heating to account for increased in-person services

to provide in-person
services